

To Whom It May Concern:

Please accept my personal recommendation of Mr. Jesse Kremer as a pilot applicant with your company. I have had the pleasure of flying with Jesse on several occasions, and can testify to his skills as a pilot, and as a consummate professional in all regards.

He is currently employed at Skyway Airlines as a Captain on the DO-328 Jet. In his time here, he has shown a commitment to standardization as well as customer service. Because of his earned reputation as a professional pilot, I believe that Mr. Kremer would be an asset to your flight operations department.

Sincerely,

A handwritten signature in black ink, appearing to read "Andrew O'Brien", with a long horizontal flourish extending to the right.

Andrew O'Brien
Chief Pilot, Skyway Airlines